

2025 ANNUAL REPORT



**PETROS
PETROPOULOS GROUP**

AGGELOPOULOSPANAGIOTIS•ADELFIDISANTONIOS•ATHANASOPOULOSANASTASIOS•ATHANASOPOULOSIOANNIS•ATHANASOPOULOS
STAVROS • ALEXANDROU DIMITRIS • ALEXIADIS DIMITRIS • ALEXIOU MILTOS • ANAGNOSTOPOULOS GARIFALLOS • ANAGNOSTOPOULOS
THEODOROS • ANTONOPOULOS IOANNIS • APOSTOLOU KON/NOS • ARGYRATOU EFTHYMIA • ARGYROPOULOS ANTONIS • ARGYROPOULOU
IOANNA • ARGYROS VASILEIOS • ARTIKIS STAVROS • ASIMAKOPOULOS DIMITRIS • ASIMAKOPOULOS PANAGIOTIS • VASILEIADIS
IOANNIS • VASILEIADIS RAFAIL • VELOUDOS SPYRIDON • VENETSIANOU PARASKEVI • VITTIS DIMITRIOS • VRYONI MAGDALINI • GAVRIIL
IOANNIS • GARGANOURAKI MARISANTHI • GARGANOURAKIS NIKOLAOS • GARIDOU ELENi • GEDEON MELPOMENI-MARIA • GEMELOU
CHRISTINA • GEORGANTZAS DIMITRIS • GEORGIADIS GIORGOS •GEORGIADIS GIORGOS • GEORGIADIS VASILIOS • GIANNOPOULOS
GEORGIOS • GIANNOPOULOS KONSTANTINOS • GIANNOULIS CHRISTOS • GIONIS GIORGOS • GLAVAS THEOTOKIS • GLYNIADAKIS ALEXIS
• DARDAMANI MARIA • DARDANOS GKIKAS • DIMAKI IOANNA • DIMOMELETIS ANASTASIOS • DIMOU DIMITRIOS •DIAMANTIS MARIOS
• DOUROS DIMITRIS • DRANDAKI ELEFThERIA • ZAGORAKIS NIKOLAOS • ZAMPELIS IOANNIS • ZISOPOULOS SOFOKLIS • ZOGLOPITIS
PANAGIOTIS • THEODOROPOULOU VASILIKI • KABANIS STAVROS • KAITTANI PARASKEVI • KALAMARAS ANASTASIOS • KALFADELIS
DIMITRIS • KALAVROS STAVROS • KARAMOUTZAS KOSTAS • KARASARIDOY ATHINA • KANDANOLEON EMMANOUIL • KANELLAKIS
SOTIRIS • KAPATSOS DIMITRIS • KAPOUKINIS PANAGIOTIS • KARABERIS ANASTASIS • KARACHALIOU PANAGIOTA • KARDAMAKI
MARIA • KARTALIA IOANNA • KARTALIAS PETROS • KARRAS AKIS • KARRAS SPYRIDON • KATSAOUNOU ANTHI• KATSIRAKIS SPYROS
•KATSOULIERI STELLA • KATSODAS KYPRIANOS • KAVADA PEPI • KIMITZIOGLOU XENIA •KIOUKIS IOANNIS • KIOULAFAS STERGIOS •
KOZAS LEFTERIS • KOKKORI CHRISTINA• KONTOGIANNI EVANTHIA•KONTOLAIMOS PANAGIOTIS • KONTOROUSIS GIANNIS • KOTSIAS
SPYROS • KOTSORONIS PANTELIS • KOVATSOS PANAGIOTIS • KOSTAKIS ALEXANDROS • KOUNDOURAKIS GEORGIOS • KOUNOUIPOTIS
GIANNIS • KOUTSIOUMPA GEORGIA • KOUTSOTHEODORI NIKOLETA • KYDONAKIS SPYROS • KYPRAIOS GIANNIS • KYPRAIOU CHRISTINA •
LAZARIDIS ATHANASIOS • LAZOPOULOU VASO • LENTA GEORGIA • LEONTARIDIS NIKOLAOS • LEPOULOS LEFTERIS • LIAKOS LOUKAS
• LIOSI ANASTASIA • LOUKAS THEOFANIS • MAGGINAS NIKOS • MANTZOUKIS GIORGOS • MANOLITSAKIS ALKIVIADIS • MARGARONI
IOANNA • MARKAKIS STYLIANOS • MAROULIS NIKOLAOS • MASVOULAS DIMITRIOS • MASCHALIDIS KON/NOS • MAVROPOULOS KOSMAS
• MEGALOOIKONOMOU STELIOS • MICHAILIDIS DIMITRIS • MIZYTHRAS KONSTANTINOS • MISALAKIS LEONIDAS • MITRAKI GIOTA •
MOSCHOS ANASTASIOS • MOUROUZI VASILIKI • BAIRAKTARIS GIORGOS • BARLAS NIKITAS • BINIAKOS MARIOS • BITHARA KYRIAKI
• BIXTAS PROKOPIS • BONATSOS IOANNIS • BONH ELENi • BOULIS GIORGOS • BRAVOS GIORGOS • NASIOPOULOS ILIAS • NIKOLAOU
NIKOLAOS • NIKOLETOPOULOS PANTELIS • NIKOLETOS GEORGIOS •NIKOLOPOULOU SOFIA • XENOS GEORGIOS • XIROS STAVROS • XYDIAS
CHARALAMPOS • OIKONOMAKIS MICHALIS • OIKONOMOPOULOS SOTIRIS• ONOPAS DIMITRIS • ORFANIDIS PERIKLIS • PALMOS GIORGOS •
PANTELEIMONITIS NIKOLAOS • PANTELEIMONITIS SPIROS • PAPADOPOULOU VIKY • PAPAGEORGIOU APOSTOLOS • PAPAGEORGIOU ELENi
• PAPAGIANNIS IOANNIS • PAPADOPOULOS GEORGIOS • PAPADOPOULOU VIKI • PAPAKOSTOPOULOS ANDREAS • PAPAROUPAS LEONIDAS
• PAPOUTSAKIS GIORGOS • PAPPa ELENi • PARASKEVOPOULOS ELIAS • PASCHALI ALKMINI • PASPALIARIS KOSTANTINOS • PAVLIDIS
MICHAIL • PAVLIDIS NEKTARIOS • PELEKOS THEOCHARIS • PEPERA THOMI • PERLEPES DIMITRIOS • PETROU DIMITRIS • PIPPOS VASILEIOS
• PLAKAKIS PETROS • POLYKRETIS STAMATIS • POLYMENAKOU MPESsy • POULAKIDA OURANIA • PRINTZOU ARTEMISIA • PROTOPAPAS
IOANNIS • PSIKAKOS GIORGOS • QYPI ANDI • RANTSIOU PANAGIOTA • RAPTOU MARIA • RAPSOMANIKIS MELETIS • ROINI REKHVIASHVILI
• ROUSSOU KYRIAKOULA • SAMARAS ACHILLEUS • SAMPANI CHRYSa • SARAKAKIS ANTONIS • SARIMANOLIS IOANNIS • SAVIDIS
KYRIAKOS • SERIATOS DIMITRIS • SINGH AMIR • SKIADA MARIA • SOLOMONIDIS IOANNIS • STAVRIANOU PLOUMI • STAVRIDIS ANDREAS
• STAVROPOULOS IOANNIS • STAVROPOULOS VAIOS • STAVROU GIORGOS • STOGIANNOU SOFIA • STRATAKI EVANGELIA • TASIAS SPYROS
• TORPOUZIDIS ANASTASIOS • TRIANTAFILLAKI EIRINI • TZAVARAS MELETIS • TSAKA DIMITRA • TSEKERZI GIOTA • TSEVA ROULA •
TSIAGKA ATHINA • TSOLIAKOS GEORGIOS • TSOMI MARIA • TSONOS NEKTARIOS • FARMAKORI ADAMANTIA • FLORIDIS GEORGIOS •
FOLIA AIMILIA • FOTIADIS EVAGGELOS • CHARMANTZIS NIKOLAOS • CHATZITHEODOSIOU DIMITRIOS • CHRISTODOULIS KOSTAS •
CHRISTODOULOPOULOS THEODOROS • CHRONOPOULOS EMMANOUIL • CHRYSANTHOPOULOS ATHANASIOS • CHTAPODAS ELEFThERIOS

RESULTS

The Company's financial results in 2025 were slightly lower than the record highs of 2024. Despite the initially conservative business plan, the Company largely maintained its momentum, achieving sales and profitability levels close to the record levels of the previous financial year.

Most of the Group's Business Units reported satisfactory performance, both in terms of sales and profits.

The Group's sales reached €231,1 million, showing a slight decrease of 3,5% compared to 2024.

The Group EBITDA reached €18.4 million, compared to €19.4 million in 2024. Despite a slight decline in sales, the gross margin stood at 21%, showing an improvement over 2024.

Equity increased to €63.1 million, from €56.9 million in 2024. As at 31.12.2025, the Group's capital adequacy ratio (equity as percentage of total assets without cash and cash equivalents) was 47.4%.

NEW BUSINESS ACTIVITIES

The full integration of TEMMA S.A.'s operations was completed during the financial year, further strengthening the Group's operational cohesion and synergies.

At the same time, production has commenced on the Ecoshift investment project, centred on the NOOS® electric scooter and energy storage systems BES1.0® and aimed at strengthening the Group's presence in the sustainable mobility and energy sector.

In addition, the Group has expanded its operations in Nigeria by marketing Kubota agricultural machinery and Petrogen generators, thereby broadening its international footprint.

The Group's strategic priority remains the ongoing monitoring of developments in the domestic and international markets, with a view to capitalising on new business opportunities in a timely manner.

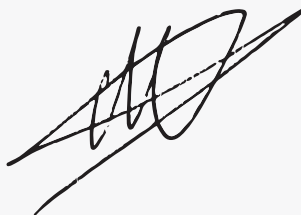
INVESTING ACTIVITIES

Total investment in fixed assets during the financial year amounted to approximately €5.0 million and focused mainly on: the Company's digital transformation, the development of the Ecoshift project, the upgrading and remodelling of storage areas, as well as on improving logistical infrastructure and building facilities.

The Board of Directors would like to express its sincere thanks to all the Group's employees and partners – including local representatives, suppliers and subcontractors – for their dedication, professionalism and significant contribution to our performance in 2025.



Michael E. Economakis
Executive Chairman

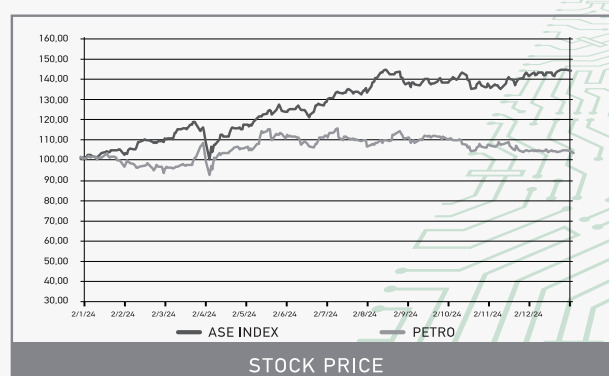
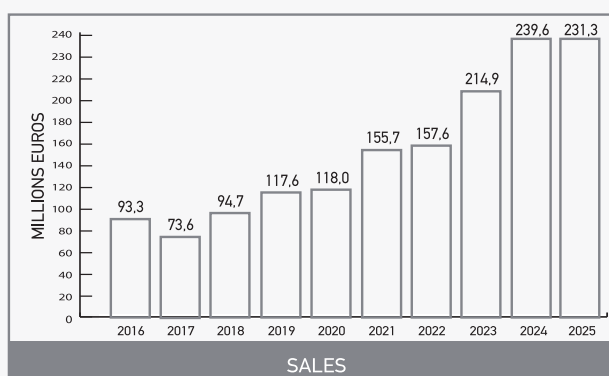
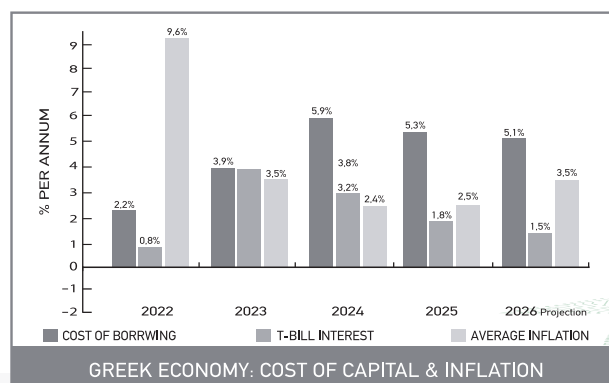
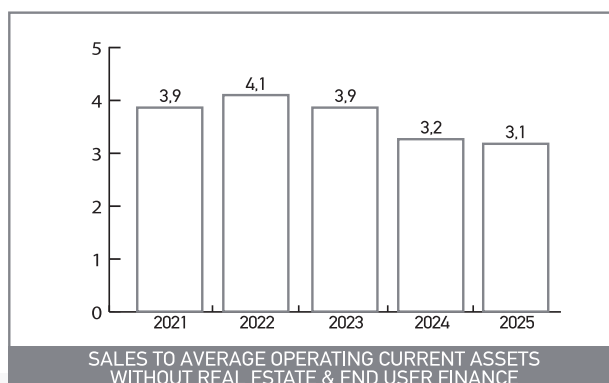


Theodore V. Anagnostopoulos
CEO

BOARD OF DIRECTORS

MICHAEL E. ECONOMAKIS	Chairman, Executive Member
MICHALIS K. MICHALOUTSOS	Vice Chairman, Non-Executive Member, Independent Chairman of the Remuneration & Nominations Committee
THEODOROS V. ANAGNOSTOPOULOS	Chief Executive Officer, Executive Member
ARIADNI P. VELISSAROPOULOU	Independent Non Executive Member
GEORGE P. DRAKOS	Non-Executive Member
NIKOLAOS M. EBEOGLOU	Non-Executive Member
IOANNIS M. KATSOURIDIS	Non-Executive Member
KLEOPATRA D. KYRIAZI	Non-Executive Member
STEFANOS A. MANOS	Independent Non Executive Member
IOANNIS N. FILIOTIS	Non-Executive Member

The Company's Board of Directors was elected by decision of the Annual Ordinary General Meeting of Shareholders on 22.6.2021 to serve a five-year term in office. The Board of Directors meets at four main meetings a year: In December, it approves the Company's budget and strategy for the year ahead, while at the meetings held in April, July and October it checks the progress of its operations and reviews long-term issues.



PETROS PETROPOULOS GROUP

FINANCIAL HISTORY IN THOUSAND €

	2025	2024	2023	2022	2021
Total Sales	231,284	239,642	214,916	157,644	156,261
Invoiced Sales	231,144	239,504	213,561	156,134	155,742
Gross Profit	48,572	48,612	40,999	29,051	26,942
(Percent of Invoiced Sales)	(21.0%)	(20.3%)	(19.2%)	(18.6%)	(17.3%)
Other Income	3,502	3,151	2,249	2,254	1,381
Marketing and Administrative Expenses	(36,506)	(34,609)	(28,566)	(21,371)	(17,601)
(Percent of Invoiced Sales)	(15.8%)	(14.5%)	(13.4%)	(13.7%)	(11.3%)
Depreciation Included	2,814	2,202	1,841	1,206	1,037
Operating Profit	15,568	17,153	14,682	9,934	10,722
(Percent of Invoiced Sales)	(6.7%)	(7.2%)	(6.9%)	(6.4%)	(6.9%)
Losses from Revaluation of Property Investments	-	-	-	-	-
Net Financial Expense	(4,271)	(4,498)	(3,127)	(1,350)	(830)
Foreign Exchange Gain (Loss)	(116)	1	35	11	(2)
Net Profit / (Losses) Before Tax	11,181	12,656	11,590	8,595	9,890
(Percent of Invoiced Sales)	(4.8%)	(5.3%)	(5.4%)	(5.5%)	(6.4%)
Income Tax	(3,189)	(3,217)	(3,532)	(2,052)	(3,126)
Net Profit / (Losses) After Tax	7,992	9,438	8,058	6,543	6,764

BALANCE SHEET ITEMS (AS AT 31 DECEMBER)

Fixed & Long Term Assets	31,088	26,911	22,114	18,940	16,291
Current Assets	102,045	92,179	89,788	57,411	47,019
Cash & Securities	18,536	27,690	12,496	10,589	15,860
Total Assets	151,669	146,780	124,398	86,940	79,170
Short Term Liabilities	77,254	79,756	63,475	30,106	24,437
Long Term Liabilities	11,342	10,117	7,649	9,832	12,386
Net Worth	63,073	56,907	53,274	47,002	42,347

EMPLOYMENT ITEMS

Average Number of Employees	242	203	185	169	159
Total Cost	15,522	13,864	12,261	9,907	7,910
Redundancy Compensation	119	224	125	329	117
Net Total Cost	15,403	13,640	12,136	9,578	7,793
Company Social Security Payments	2,193	1,874	1,624	1,417	1,286

KEY RATIOS

Solvency 31/12 *	47.4%	47.8%	47.7%	61.4%	66.9%
Current Ratio	1.6	1.5	1.6	2.3	2.6
Total Employment Cost Per Person	63.6	67.2	65.6	56.7	49.0
Sales Per Employee	955	1,180	1,154	924	980
Weighted Average Number of Shares	6,543,079	6,543,079	6,543,079	6,543,079	6,543,079
Earnings / (Losses) per Share after Tax €	1.2	1.4	1.2	1.0	1.03
Dividend per share €	0.35	0.30	0.80	0.30	0.10

* Equity as % of Total Assets without Cash and Securities

BUSINESS UNIT

JAGUAR LAND ROVER

RANGE ROVER

DEFENDER

DISCOVERY

JAGUAR

In 2025, the JLR Business Unit recorded 586 registrations in the Greek passenger car market, a segment that grew by 5.2% compared to 2024 and achieved positive Economic Profit.

Notable successes include the Range Rover Sport, which took the leading position in the E SUV category for the 3rd consecutive year, and the premier Range Rover with 51 registrations for 2025. The model with the highest number of registrations in 2025 was the Range Rover Sport with 165 cars, just 7 units ahead of the second-placed Range Rover Evoque in terms of registrations.

In 2025, the JLR Business Unit aimed to boost new car orders and increase customer loyalty. The order intake target was achieved through a series of regular actions involving the main sales channels (Individuals & Leasing Companies) and promotional activities for the Range Rover & Defender models. Thus, despite the unprecedented cyberattack that forced the factory to halt production of new cars for almost two months, the Greek organisation managed to maintain the national market share at a high level – almost triple the average of European importers in this specific luxury segment, as defined by JLR.

For 2026, the Unit aims to increase orders for new vehicles based on the Modern Luxury architecture – namely the Range Rover, Range Rover Sport and Defender – by implementing a series of promotional and marketing initiatives for special and flagship models, such as the Range Rover SV or the Defender OCTA. At the same time, it aims to improve sales efficiency and the quality of customer service within the authorised dealer network by leveraging the capabilities of the new CRM programme, OneDealer, which is being implemented as part of the Company's digital transformation.

Jaguar Land Rover has announced its new Reimagine strategy, aiming to become a zero-emission footprint company by 2039, while always maintaining the unrivalled luxury and unique capabilities of its models, on and off the road. All models of the Range Rover, Defender, Discovery & Jaguar brands will feature exclusively electric versions by the end of the decade, with the first fully electric Range Rover expected in 2027.

ACTIVITIES

Import, marketing and technical support for Range Rover, Defender, Discovery & Jaguar models and spare parts, and accessories for these models, offering a flexible leasing program for the above cars.

CUSTOMERS

Individuals, Companies and car leasing Companies.

NETWORK

The official dealer network comprises two authorised, verticalised service centres in Attica, an authorised "Approved" used car dealership and an authorised repairer in Thessaloniki.



BUSINESS UNIT

TRUCK AND BUS

The year 2025 was the best in the history of the Truck and Bus Business Unit, as total sales rose 11% from 2024.

The overall market for new trucks declined, with registrations of trucks weighing over 16 tonnes, totalling 390 units. The Business Unit delivered 70 trucks and maintained a high market share, positive Economic Profit, the highest in the last 25 years.

Scania's long-haul trucks hold a leading position in the Greek market, with a share of over 33%.

Sales of the 50-seater Scania buses rose significantly compared to 2024. By contrast, sales of small buses of up to 30 seats remained at last year's level. The Business Unit delivered a total of 12 Isuzu buses.

BYD's electric vans continued their successful course in the Greek market. During the year, 35 electric vans were sold.

Presentations of new trucks, buses and vans will continue in 2026 in an effort to further increase the Unit's total sales.

Scania is a worldwide leader in diesel engine fuel economy and low exhaust emission technologies. It sets stringent environmental management standards for all its authorised service centres in Greece and around the globe.

BYD, one of the world's leading electric vehicle manufacturers, is a high-tech, fast-growing company that is evolving and innovating for a better quality of life.

ANADOLU ISUZU is the leading company in exports of medium buses in Turkey as it exports to about 60 countries. It has recently turned its attention to electric and CNG vehicles.

SCANIA

BYD

ISUZU BUSES

ALLISON

GETMAN

ACTIVITIES

Sales, modifications, superstructures and technical support of Scania trucks and buses, Isuzu buses, BYD electric vehicles, Getman mining machinery and Allison automatic transmissions.

CUSTOMERS

International and national transport companies and drivers, tourism businesses, the public sector, public utilities, local administration organisations, private individuals, civil engineering contractors, sub-contractors, mines and quarries.

NETWORK

A network of 18 service points operates throughout Greece.

BUSINESS UNIT

LIGHT COMMERCIAL VEHICLES & MOTORCYCLES

ISUZU
MAXUS
KTM
HUSQVARNA
GASGAS
MV AGUSTA

ISUZU PICK-UPS

The overall market for pick-ups grew significantly compared to 2024, with sales targeting both individuals and public sector. The Business Unit reported a significant increase in Economic Profit, recording one of its best years to date in both Greece and Bulgaria, which is also within its area of responsibility.

Isuzu continues to evolve across the board, and in 2026, it will unveil the mechanically revamped new D-MAX (featuring a new 2.2-litre engine and a new 8-speed automatic gearbox), whilst the first fully electric pick-ups are also expected to arrive in Greece, responding to the demands of the times for faster integration of new technologies and a shift towards electromobility.

ISUZU TRUCKS

Truck production in Japan is expected to resume in 2026, laying the foundations for a new, successful chapter in the truck range's history. The larger F-Series models are now joining the well-established and successful N-Series range; all are now 100% Made in Japan, offering comprehensive solutions with gross vehicle weights ranging from 3.5 tonnes to 14 tonnes.

VEHICLES MAXUS

In 2025, it was decided to terminate the partnership with the Chinese supplier. The objective for 2026 remains to clear our stock, whilst maintaining the strong sales momentum achieved last year.

ACTIVITIES

Sales and technical support of Isuzu pick-up and light trucks in Greece and Bulgaria, Maxus vehicles in Greece, as well as KTM/Husqvarna/Gas Gas/MV Agusta motorcycles.



MOTORCYCLES KTM GROUP

The year 2025 proved to be a critical year for the supplier. It was acquired by the Indian company Bajaj and is now entering a new, revitalised era of robust operation.

Despite months of turmoil, sales in Greece remained at a very high level, demonstrating the brand's potential for the coming years.

The aim is to maintain the brand's premium positioning, with high-tech models for both on-road and off-road use, whilst also offering competitive pricing made possible by streamlining production.

As a worldwide leader in diesel engine manufacturing, Isuzu's vast know-how guarantees fuel economy and low exhaust emissions.

Maxus, part of the SAIC Group, the largest automotive manufacturing group in China, is a leading manufacturer of mainly electric commercial and passenger vehicles, offering high-tech and high-performance solutions globally.

BAJAJ Mobility AG, with innovation as a key advantage, is a technological leader in two-wheeled electromobility through its trademark offerings.

CUSTOMERS

Farmers, professionals, transport and distribution companies, construction companies, public organisations, private individuals, fans of cycling and off-road sports.

NETWORK

The total official network of partners for all activities includes more than 65 points of sale and 50 repair shops throughout Greece.

BUSINESS UNIT

PETROGEN

PETROGEN

FG WILSON

EXIDE

For Petrogen Business Unit, 2025 was a very good year, with growth in both generator sales and after-sales services. The Unit's Economic Profit remained at very high levels.

We expect 2026 to be just as good year as 2025. The bulk of sales will come from generator sales to the ever-expanding hotel sector, planned infrastructure projects and the manufacturing industry.

With 60 years of accumulated experience, a clientèle of important customers in all sectors and qualified personnel, the Petrogen Business Unit holds first place in generator sales in Greece.

The Unit also has an established network of authorised technical support partners for generator sets and UPS systems throughout the country. Our commitment to ensuring that our staff receive technical training, through training seminars held throughout the year results in excellent customer service.

The high quality of construction, the reliability of the product and the high quality/value ratio, combined with the excellent technical support throughout the country and beyond, constitute a comparative advantage to the Petrogen Business Unit and guarantee its future profitability.

The Business Unit is also active in sales and support of Exide Technologies industrial batteries, UPS and voltage stabilisers.

The Petrogen Business Unit holds an ISO 14001 Environmental Management Certificate, a 45001 Health and Safety Management Certificate, a 50001 Energy Management Certificate and a 9001 Quality Management Certificate, while through the photovoltaic clean energy power plant, it generated 46,532 KWh in 2025 and helped reduce CO2 emissions in the atmosphere by 40,200 kg.

ACTIVITIES

Manufacturing, sales and technical support for Petrogen generator sets from 2 KVA and above, Exide industrial batteries and uninterruptible power supply (UPS) systems.

CUSTOMERS

Industry, technical companies, trade, banks, telecommunications, shipping, hotels, hospitals, database centres, armed forces, private individuals, government.

NETWORK

An official network of 30 authorised technical dealers operates throughout Greece.



BUSINESS UNIT

ENGINES AND BOATS

OUTBOARD MOTORS

The outboard motor market in 2025 remained at about 2024 levels. The Business Unit performed satisfactorily in terms of both sales and Economic Profit.

The Tohatsu outboard motors marketed by the Unit, offer a full range of four-stroke engines from 2.5 to 140hp. The new engines with higher horsepower (115hp to 140hp) have strengthened Tohatsu's position and sales in the professional market.

BOATS

Sales of Zodiac and Bombard boats rose compared to 2024, for both conventional and RIB boats.

PERSONAL WATERCRAFT (PWC)

Sales of Sea-Doo BRP personal watercraft increased in 2025, compared to 2024. The good sales performance was mainly based on BRP's new innovative models and new partnerships of the Business Unit. Sea Doo dominated the preferences of both private and professional buyers.

BOMBARDIER RECREATIONAL PRODUCTS-BRP (ATV-SSV-SPYDER)

In 2026, the Business Unit will continue to promote Can-Am's new and innovative electric motorcycles and the BRP Spyder 3-wheel vehicle through targeted campaigns aimed at both private individuals and professionals. BRP's other Can am (ATV/SSV) models can only participate in a very small part of the market because of the legislative framework.

DIESEL AND GASOLINE ENGINES

Sales of industrial engines increased over 2024, driven by network expansion initiatives and new partnerships. The Unit has planned to promote Stayer and John Deere marine engines in 2026.

The Business Unit in 2026 has planned actions that will help it maintain the high level of market share and profitability it has achieved in both outboard motors and personal watercraft.

TOHATSU

CAN - AM

SEA - DOO

SPYDER

ZODIAC

BOMBARD

PERKINS

RELHKO

SCANIA

ISUZU

JOHN DEERE

BRIGGS

& STRATTON

ACTIVITIES

Marketing, adaptations and technical support: Tohatsu outboard motors, Sea-doo personal watercraft, Can-Am all-terrain vehicles, Spyder motorcycles, Zodiac and Bombard inflatable and plastic boats, marine and industrial propulsion systems, marine generator sets and internal combustion engines.

CUSTOMERS

Consumers, shipyards, motor boat importers, fishermen, fish farms, yacht owners, manufacturers and dealers of machinery, farmers and the public sector.

NETWORK

A network of 70 dealers operates throughout Greece.

BUSINESS UNIT

AGRICULTURAL MACHINERY

LANDINI
MCCORMICK
HATTAT
FIMAKS
BERTI
SICMA
ENOROSSO

The market for agricultural tractors in 2025 experienced a 15% decrease from 2024. In total, 2,426 tractors were sold in 2025, compared to 2,840 in 2024.

Despite the market downturn, 2025 proved to be another outstanding year for the Unit, both in terms of sales and Economic Profit. The Business Unit's objective for 2026 is to further increase its market share and maintain profitability, despite the anticipated further decline in the overall market.

LANDINI TRACTORS

In the orchard tractor sector, Landini continues to lead the way by offering machines that combine competitive features, high build quality and reliability. The popular REX3 and REX4 orchard lines are available in a wide variety of models, fully meeting ever-increasing demands.

The REX4 product line is being further developed with enhanced features and the option of factory-fitted low-profile cabin, alongside with the Cab Dynamic Plus version, is expected to continue to lead the Greek market in 2026.

MCCORMICK TRACTORS

McCormick tractors, which are particularly popular in the high range tractor segment, were enhanced in 2025 with the addition of new features that ensure compatibility with high-precision technology.

The new X5 models, which made their successful debut in 2024, are setting new standards in their class. In the high-horsepower segment, the X6.4, X7 and X8 series, featuring advanced new options introduced in 2025, are available with the new Clever Cab and support for precision farming technologies, are expected to be highly competitive solutions in the field machinery market in 2026.

HATTAT TRACTORS

Hattat tractors, led by the best-selling B3085 orchard model, offer a competitive and cost-effective option for customers looking for reliable machinery at an affordable price.

The Hattat tractor range is complemented by the C (semi-standard) and T (standard) series. Hattat tractors have already been tested on the Greek market, making a positive impression and building a steadily growing network of satisfied customers.

ACTIVITIES

Sales and technical support for McCormick, Landini and Hattat agricultural tractors,
Distribution of Fimaks square balers, Enorossi balers and forage harvesting machinery,
Sicma soil processing machinery, Sigma 4 agricultural loaders, Berti shredders.

CUSTOMERS

Farmers, agricultural and livestock undertakings, agricultural cooperatives,
Public utility organisations, Municipalities and Local Authorities.

NETWORK

A network of 85 authorised dealers across Greece and Cyprus, providing integrated sales and technical support.



BUSINESS UNIT

INDUSTRIAL EQUIPMENT

The market for cogeneration and compressed air systems remained stable. The Business Unit reported an increase in sales and a positive Economic Profit.

COMPRESSED AIR SYSTEMS

The market for compressed air systems for industry and shipping saw an increase. In 2025, the Business Unit supplied compressed air systems to companies in the food and telecommunications sector.

In 2026, the Business Unit expects to increase its market share by capitalising on the expansion of integrated solutions for compressed air systems and on-site nitrogen and oxygen generation. The start of its partnership with SIAD in 2025 – one of the leading manufacturers of high-pressure air compressors for PET applications – was followed by an immediate order for the first system, which is due to be installed in the second quarter of 2026.

COGENERATION SYSTEMS

The market remained stable. A new natural gas-fired trigeneration (electricity, heating and cooling) project is expected to be commissioned in Northern Greece in 2026. The Business Unit is ready to participate in the biomethane market when the legislative framework for its operation is completed.

Ingersoll-Rand Nirvana compressors are leaders in energy economy. 2G Energy AG is amongst the world's leading manufacturers of cogeneration (CHP) systems for decentralised energy production and supply by means of combined heat and power generation with an overall degree of efficiency between 85% and 92%.

**INGERSOLL-
RAND**

PUREGAS

2G

ACTIVITIES

Sales, modification, design-assembly and technical support for: Ingersoll-Rand air compressors and air tools, Puregas compressed air dryer systems, nitrogen and oxygen generation and telecommunications, and 2G electrical cogeneration systems.

CUSTOMERS

Industry, commerce, shipping, shipbuilding and telecommunications, greenhouses, energy production.

BUSINESS UNIT

LUBRICANTS

SHELL LUBRICANTS

In 2025, demand for lubricants across the market remained at 2024 levels. For the Business Unit, the year ended with results similar to those of 2024, maintaining the same sales volume and posting an Economic Profit. The energy, construction and shipping sectors made a significant contribution to this result once again.

The Business Unit's target for 2026 is to maintain sales and profitability.

The Business Unit aims to cover the entire lubricants market:

- Shell offers both professional and non-professional drivers advanced technology lubricants for all modern engines, ensuring optimal lubrication conditions, high engine protection, fuel economy and reduced overall maintenance and operating costs as a result.
- For all sectors of industry and for any specialised equipment, Shell lubricants and services are designed to add value to the operation of the industrial plant. They offer significant savings in total cost of ownership by maximising equipment efficiency, extending equipment life and reducing unplanned downtime for repairs.
- Shell lubricants offer state-of-the-art technology for marine customers by developing products, applications and technical support services that meet the ever-changing needs of the shipping sector.

In addition to lubricant sales, in close cooperation with Shell, the Business Unit provides premium technical support services such as used-oil analysis, lubrication guides and customised technical seminars in response to partner needs. It is also active in ocean shipping, supplying lubricants to Shell customers at most of Greek ports.

At the international level, Shell remained at the top of the global ranking for the 19th consecutive year with a market share of 11%, making it the undisputed leader in the production and distribution of lubricants.

Shell has set itself the target of becoming a zero-carbon emissions energy company by 2050 or earlier. Moving in this direction and consistently striving to lead innovation in lubricant technology, in 2021 it launched globally a new portfolio of Carbon Neutral Products, including advanced passenger car and heavy-duty engine oils, as well as certain categories of industrial lubricants. At the same time, in 2022, it acquired Panolin, a pioneer in the field of environmentally acceptable lubricants, significantly enriching its range of lubricants in this category. Finally, in 2023, it acquired MIDEL & MIVOLT, further enriching its product portfolio with synthetic, flame-retardant, biodegradable transformer oils, as well as synthetic immersion cooling oils for batteries, servers, etc.

ACTIVITIES

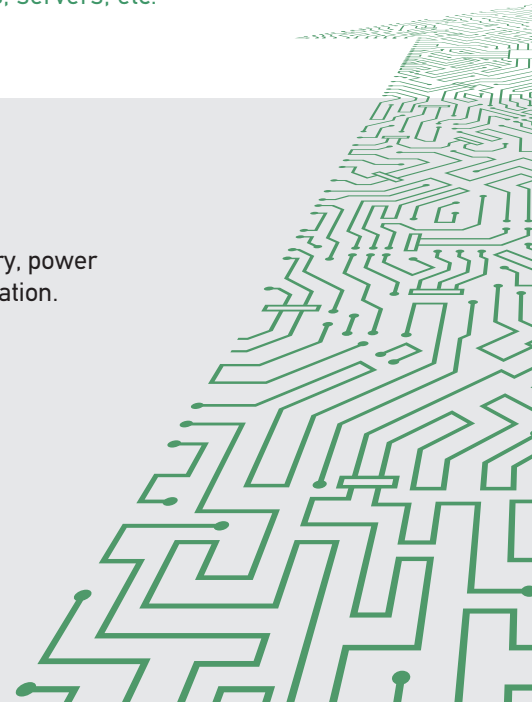
Sales and distribution of Shell lubricants in Greece and Cyprus.

CUSTOMERS

Car repair garages, car dealers-importers, vehicle fleets, petrol stations, industry, power generation, construction, quarries, public sector organisations, shipping and aviation.

NETWORK

A network of 30 selected dealers operates throughout Greece.



BUSINESS UNIT

BATTERIES AND TIRES

BATTERIES

The challenging external environment, supply chain issues and fierce competition affected the market as a whole in 2025. The Business Unit managed to limit the impact, maintaining its profitability despite a slight decline in unit sales, whilst still generating an Economic Profit.

At the same time, it maintained and strengthened its partnerships, further expanding its presence in the market for recreational boat and automotive batteries featuring Start Stop technology.

The Business Unit collaborates with two of the largest battery manufacturers:

- Exide, a leading vehicle and marine battery maker with a complete range of high-quality products that meet all electricity needs. Exide produces and distributes innovative products that incorporate all available applied technologies in the manufacture of lead acid batteries, such as the Start Stop AGM, EFB, and deep discharge GEL batteries, meeting the growing needs for applications in modern vehicles and boats.
- Hankook, with the Korean company's guaranteed high quality and best value for money in batteries providing a wide range of applications in vehicles and shipping.

TIRES

In 2025, the overall tire market remained close to 2024 levels, despite pressures from cost increases and product shortages. The Business Unit continued with its restructuring plan, achieving significantly improved results compared to 2024.

The Unit's goal for 2025 is to increase its market share in the sectors in which it operates and to improve its Economic Profit.

The Company is an active participant in an alternative battery management system (COMBATT S.A.).

EXIDE

HANKOOK

TRIANGLE

ACTIVITIES

Marketing and distribution of batteries (Exide, Hankook, Discover), tires (Triangle).

CUSTOMERS

Industry, commerce, shipping, shipyards and telecommunication companies. Battery, lubricant, parts and tire resellers, tire repair centres, battery centres, electricians, car dealers and importers, authorised service centres, construction sector, and private consumers.

NETWORK

A network of over 300 associates across all of Greece, North Macedonia, Albania and Cyprus.

BUSINESS UNIT

ELXIS

KUBOTA
FARMTRAC
AGROMELCA
ID-DAVID
MCHALE
GREGOIRE
HOUSE

In 2025, the agricultural tractor market trended downwards as the implementation period for the medium-term subsidy programs expired in the final quarter of the year. Despite this, sales of Kubota agricultural tractors remained roughly at the same level resulting in a higher market share, and sustaining its positive Economic Profit.

Strategic partnerships established in prior years-both within the partner network and among suppliers of specialized machinery-contributed significantly to sales growth across all sectors. Sales of Kubota earthmoving machinery also showed notable growth in 2025.

The Haus team managed the installation of a complete machinery line for a new olive mill. It also secured the establishment of a large-scale olive pomace processing plant which is scheduled for completion in 2026. At the same time, the Business Unit submitted multiple offers to be submitted for an upcoming subsidy program aimed at boosting the processing of agricultural produce. Approvals for this program are expected in 2026.

For 2026, the Business Unit will prioritize increasing market share across all areas of operation. Additionally, the Business Unit's portfolio has been expanded to include the Farmtrac agricultural tractors produced by Escorts Kubota Limited in India. These new agricultural tractors are a reliable option offering great value to both amateur and professional farmers.

As part of its strategic plan for 2030, Kubota aims to reduce the total carbon dioxide emissions of its agricultural and earthmoving machinery by 30%.

This effort will be achieved through the introduction of new diesel engines, equipped with a unique common rail system and new combustion process that suppresses black smoke emission and improves fuel consumption. Kubota also aims to introduce electric versions of its machines in the near future and is planning new models equipped with hydrogen engines.

ACTIVITIES

Marketing and technical support of agricultural tractors, attachments, lawnmowers, Kubota excavators and engines, Agromelca fruit harvesters, and other specialised agricultural machinery.

Marketing and technical support of Haus olive mill machinery.

CUSTOMERS

Farmers, agricultural and livestock enterprises, public utilities, municipalities, communities, hotels, construction companies and equipment manufacturers.

Oilseed and olive-pomace processing units.

NETWORK

Network of over 40 partners throughout Greece.



BUSINESS UNIT

GEOTEC

Sales at the Geotec Business Unit in 2025 were down from 2024.

The decline in sales reflects the broader downward trend in the market for horticultural and agricultural machinery, mainly as a result of reduced olive oil production, but also due to other challenges affecting this sector.

The Business Unit's priority for 2026 is to expand the Oleomac partner network and streamline Geotec's product range, focusing on products with particularly strong growth prospects.

The products marketed by the Geotec Business Unit are fully harmonised with the international standards on anti-pollution technology for internal combustion engines and the latest European Union directives on pollutant and exhaust emissions.

GEOTEC
OLEOMAC
MITSUBISHI
MINELLI
SEAKOO
BRUMI

ACTIVITIES

Marketing of agricultural, horticultural and spraying machinery, oil harvesting machinery, industrial equipment, generators, general purpose engines, pumps, lawnmowers, machinery accessories and spare parts.

CUSTOMERS

Agricultural and industrial product stores, electronics stores, agronomists, machinery manufacturers, agricultural and livestock cooperatives, and local, municipal, prefectural and regional authorities.

NETWORK

A network of 600 selected dealers operates throughout Greece.

BUSINESS UNIT

ECOHUB

ECOSHIFT

NOOS

BES1.0

TEMMA

The year 2025 marked the first year of full operational activity for the newly established “Ecohub” Division. It was a particularly challenging yet pivotal year, during which the ECOSHIFT Business Unit entered a phase of full-scale production, the newly acquired TEMMA implemented targeted investment initiatives to capitalise on the increased demand in the equipment systems sector. Meanwhile, the new PSN Business Unit was also established, marking the start of the Company’s operations in Nigeria, with the commercial representation of the Kubota, Petrogen and, shortly, BES1.0® brands.

ECOSHIFT

As regards ECOSHIFT, in the middle of the year the Unit successfully commenced production of the NOOS®, the first electric two-wheeler “Made in Greece by Greeks”, as well as the BES1.0® model. During the financial year, the following significant developments were recorded:

- Obtained type approval from the Ministry of Infrastructure and Transport, as well as from the relevant ministry of the Republic of Cyprus.
- Successfully participated and secured first place in the Hellenic Post (ELTA) tender for the modernisation of its fleet. Currently, 250 NOOS® vehicles are making deliveries across Greece!
- Two NOOS® vehicles were donated to the Hellenic Police, as part of efforts to support its work.
- An agreement was signed with Spanos Luxury Cars S.A. for the distribution of NOOS® vehicles in Attica.
- The leasing network was expanded through an agreement with Kinsen.
- We established a partnership with Santander to provide flexible financing solutions to ECOSHIFT customers.

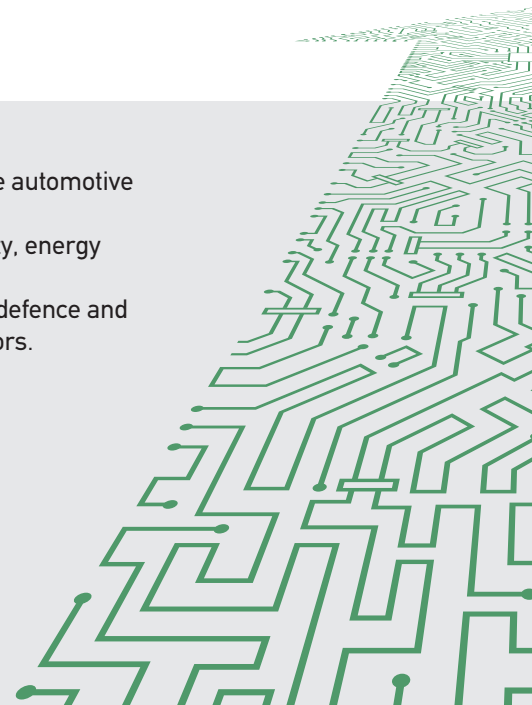
These developments reaffirm the strong start made by the ECOHUB Division and lay a solid foundation for its continued growth, in both the Greek and international markets.

ACTIVITIES

Provision of specialised engineering services to third parties, with a focus on the automotive industry, mobility and sustainability. Research & Development activities.

Development and implementation of smart solutions in the area of micromobility, energy products and technologies that serve the circular economy and sustainability.

High-precision machining and construction of customised parts, mainly for the defence and aerospace sectors and heavy industry, as well as the energy and telecoms sectors.



TEMMA

The year 2025 marked TEMMA's first full year of operation under the Group. During the financial year, the company focused on maintaining and further strengthening its partnerships with strategic, internationally recognised clients, such as Intracom Defense (IDE), TKMS ATLAS ELEKTRONIK and Rafael Advanced Defense Systems, with a particular emphasis on the defence industry. Against this backdrop, the order book remained at historically high levels, confirming the company's steady operational momentum and positive outlook.

At the same time, with a view to making the most of this growth trajectory, Management proceeded with targeted, high-value-added investments, which contributed significantly to improving production efficiency, operational flexibility and the overall efficiency of production processes.

Furthermore, the transition to a new IT system was successfully completed in 2025, marking a significant milestone in the company's digital transformation. The initial results of the transition are already evident, with a marked improvement in the effectiveness, transparency and operational efficiency of individual processes, laying a solid foundation for further organisational maturity and sustainable growth.

CUSTOMERS

Companies operating in the areas of leasing, last-mile delivery, micromobility, tourism, energy and local government.

Companies operating in the defence and heavy industry, construction, automotive, aerospace, energy, telecommunications and other sectors.

SUMMARY CONSOLIDATED

BALANCE SHEET IN THOUSAND €

	2025	2024
ASSETS		
CURRENT ASSETS		
Inventories	60,338	54,411
Accounts Receivable	33,950	30,038
Other Receivables	7,757	7,730
Cash & Securities	18,536	27,691
TOTAL	120,581	119,870
NON CURRENT ASSETS		
Intangible Assets	10,866	7,480
Tangible Assets	19,007	17,915
Accounts Receivable	693	502
Other Long Term Assets	522	1,013
TOTAL	31,088	26,910
TOTAL ASSETS	151,669	146,780
LIABILITIES		
CURRENT LIABILITIES		
Short Term Bank Debt	47,898	42,511
Suppliers & Other Liabilities	15,416	22,566
Current Income Tax Payable	174	1,300
Customer Advances	6,604	5,337
Other Taxes Payable	1,215	1,593
Sundry Creditors	1,644	1,772
Other Short Term Liabilities	4,303	4,677
TOTAL	77,254	79,756
LONG TERM LIABILITIES		
Long Term Bank Debt	3,351	4,260
Staff Retirement Benefits Provisions	1,045	829
Other Long Term Liabilities	6,946	5,028
TOTAL	11,342	10,117
Share Capital	6,575	6,575
Reserves	7,346	7,339
Profit Carried Forward	47,985	42,993
TOTAL NET WORTH ATTRIBUTED TO SHAREHOLDERS	61,906	56,907
Minority Rights	1,167	0
TOTAL NET WORTH	63,073	56,907
TOTAL LIABILITIES	151,669	146,780

CONSOLIDATED

PROFIT & LOSS STATEMENT IN THOUSAND €

	<u>2025</u>	<u>2024</u>
TOTAL SALES	231,284	239,642
INVOICED SALES	231,144	239,504
Less: Cost of Goods Sold	(182,572)	(190,893)
Gross Profit	48,572	48,611
Plus: Other Operating Income	4,470	3,885
 TOTAL GROSS PROFIT AND OTHER OPERATING INCOME	 53,042	 52,496
 Less: General and Administrative Expenses	 (8,251)	 (6,759)
Sales Expenses	(28,255)	(27,850)
Other Expenses	(968)	(734)
 TOTAL OPERATING EXPENSE	 (37,474)	 (35,343)
 OPERATING PROFIT	 15,568	 17,153
Plus: Financial Income	121	125
Less: Financial Charges	(4,508)	(4,622)
NET FINANCIAL CHARGES	(4,387)	(4,497)
 NET PROFIT BEFORE TAX	 11,181	 12,656
Less: Income Tax	(3,189)	(3,218)
 NET PROFIT AFTER TAX	 7,992	 9,438
Depreciation Included in Expenses	2,814	2,202
 Profit Attributable to:		
Company's Shareholders	7,898	9,438
Minority Shareholders	94	0
 Earnings / (Losses) Per Share After Tax	 1,221	 1.442

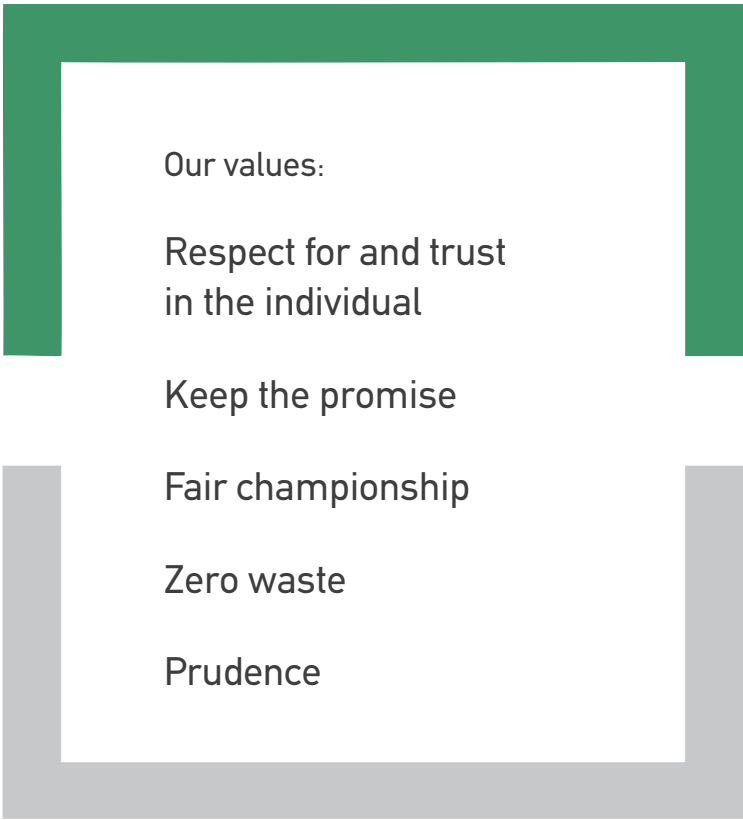
NOTES

1. The consolidated financial statements of the Group of Companies led by Petros Petropoulos AEBE include the following companies: AEGEM AEBE, based in Athens, equity participation 100%, PETROMOTOR BULGARIA EOOD, based in Sofia, equity participation 100% and TEMMA SA, based in Athens, equity participation 65,92%.

2. The number of employees at the end of fiscal year 2025 was 248.

AUDITORS' REPORT

Type of Auditor's Report: Unqualified opinion.



Our values:

Respect for and trust
in the individual

Keep the promise

Fair championship

Zero waste

Prudence

AGGELOPOULOS PANAGIOTIS • ADEL FIDIS ANTONIOS • ATHANASOPOULOS ANASTASIOS • ATHANASOPOULOS IOANNIS • ATHANASOPOULOS STAVROS • ALEXANDROU DIMITRIS • ALEXIADIS DIMITRIS • ALEXIOU MILTOS • ANAGNOSTOPOULOS GARIFALLOS • ANAGNOSTOPOULOS THEODOROS • ANTONOPOULOS IOANNIS • APOSTOLOU KON/NOS • ARGYRATOU EFTHYMIA • ARGYROPOULOS ANTONIS • ARGYROPOULOU IOANNA • ARGYROS VASILEIOS • ARTIKIS STAVROS • ASIMAKOPOULOS DIMITRIS • ASIMAKOPOULOS PANAGIOTIS • VASILEIADIS IOANNIS • VASILEIADIS RAFAIL • VELOUDOS SPYRIDON • VENETSIANOU PARASKEVI • VITTIS DIMITRIOS • VRYONI MAGDALINI • GAVRIIL IOANNIS • GARGANOURAKI MARISANTHI • GARGANOURAKIS NIKOLAOS • GARIDOU ELENI • GEDEON MELPOMENI-MARIA • GEMELOU CHRISTINA • GEORGANTZAS DIMITRIS • GEORGIADIS GIORGOS • GEORGIADIS GIORGOS • GEORGIADIS VASILIOS • GIANNOPOULOS GIORGIOS • GIANNOPOULOS KONSTANTINOS • GIANNOULIS CHRISTOS • GIONIS GIORGOS • GLAVAS THEOTOKIS • GLYNIADAKIS ALEXIS • DARDAMANI MARIA • DARDANOS GKIKAS • DIMAKI IOANNA • DIMOMELETIS ANASTASIOS • DIMOU DIMITRIOS • DIAMANTIS MARIOS • DOUROS DIMITRIS • DRANDAKI ELEFThERIA • ZAGORAKIS NIKOLAOS • ZAMPELIS IOANNIS • ZISOPOULOS SOFOKLIS • ZOGLOPITIS PANAGIOTIS • THEODOROPOULOU VASILIKI • KABANIS STAVROS • KAITTANI PARASKEVI • KALAMARAS ANASTASIOS • KALFADELIS DIMITRIS • KALAVROS STAVROS • KALIVANOU ELEFTHERIA • KANELLAKIS EMANOUIL • KANELLAKIS PANAGIOTA • KARDAMAKI MARISANTHI • KATSIRAKIS SPYROS • KATSOULIERI STELLA • KATSOULIERIS • KIOULAFAS STERGIOS • KIOULAFAS STERGIOS • KOTSIS GIANNIS • KOTSIAS GEORGIOS • KOUNOUPHOTIS GEORGIOS • KOUNOUPHOTIS S • KYPRATIOU CHRISTINA • KYPRATIOU ELEFTHERIS • LIAKOS LOUKAS LIAKOS ALKIVIADIS • MARGARONI MARISANTHI • MAVROPOULOS KOSMAS • MAVROPOULOS KONSTANTINOS • MINIDAS • MITRAKI GIOTA • MITRAKI GIOTA • MITHAKIS ARIOS • BITHARA KYRIAKI KYRIAKI • POULOS ILIAS • NIKOLAOU NIKOLAOS • XIROS STAVROS • XYDIAS XYDIAS • XIKLIS • PALMOS GIORGOS • PALMOS GIORGOS • OS • PAPAGEORGIOU ELENI • PAPAGEORGIOU ELENI • PAPAROUPAS LEONIDAS • PAPAROUPAS LEONIDAS • PAPOUTSAKIS GIORGOS • PAPPAS ELENI • PARASKEVOPOULOS ELIAS • PASCHALI ALKMINI • PASPALIARIS KOSTANTINOS • PAVLIDIS MICHAEL • PAVLIDIS NEKTARIOS • PELEKOS THEOCHARIS • PEPEERA THOMI • PERLEPES DIMITRIOS • PETROU DIMITRIS • PIPPOS VASILEIOS • PLAKAKIS PETROS • POLYKRETIS STAMATIS • POLYMENAKOU MPRESSY • POULAKIDA OURANIA • PRINTZOU ARTEMISIA • PROTOPAPAS IOANNIS • PSIKAKOS GIORGOS • QYPI ANDI • RANTSIOU PANAGIOTA • RAPTOU MARIA • RAPSOMANIKIS MELETIS • ROINI REKHVIASHVILI • ROUSSOU KYRIAKOULA • SAMARAS ACHILLEUS • SAMPANI CHRYSA • SARAKAKIS ANTONIS • SARIMANOLIS IOANNIS • SAVIDIS KYRIAKOS • SERIATOS DIMITRIS • SINGH AMIR • SKIADA MARIA • SOLOMONIDIS IOANNIS • STAVRIANOU PLOUMI • STAVRIDIS ANDREAS • STAVROPOULOS IOANNIS • STAVROPOULOS VAIOS • STAVROU GIORGOS • STOGIANNOU SOFIA • STRATAKI EVANGELIA • TASIAS SPYROS • TORPOUZIDIS ANASTASIOS • TRIANTAFILLAKI EIRINI • TZAVARAS MELETIS • TSAKA DIMITRA • TSEKERZI GIOTA • TSEVA ROULA • TSIAGKA ATHINA • TSOLIAKOS GEORGIOS • TSOMI MARIA • TSONOS NEKTARIOS • FARMAKORI ADAMANTIA • FLORIDIS GEORGIOS • FOLIA AIMILIA • FOTIADIS EVAGGELOS • CHARMANTZIS NIKOLAOS • CHATZITHEODOSIOU DIMITRIOS • CHRISTODOULIS KOSTAS • CHRISTODOULOPOULOS THEODOROS • CHRONOPOULOS EMMANOUIL • CHRYSANTHOPOULOS ATHANASIOS • CHTAPODAS ELEFThERIOS

Our core purpose is:

To survive and grow
in harmony
with our values
by creating superior
and sustainable
Economic Value
for the prosperity
of our people
and of society

EMANOUIL • KANELLAKIS
PANAGIOTA • KARDAMAKI
ANTHI • KATSIRAKIS SPYROS
• KIOULAFAS STERGIOS •
KOTSIS GIANNIS • KOTSIAS
GEORGIOS • KOUNOUPHOTIS
S • KYPRATIOU CHRISTINA •
ELEFTHERIS • LIAKOS LOUKAS
ALKIVIADIS • MARGARONI
• MAVROPOULOS KOSMAS
MINIDAS • MITRAKI GIOTA •
ARIOS • BITHARA KYRIAKI
POULOS ILIAS • NIKOLAOU
• XIROS STAVROS • XYDIAS
XIKLIS • PALMOS GIORGOS •
OS • PAPAGEORGIOU ELENI
• PAPAROUPAS LEONIDAS

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